

Transforming lives through excellent education

Jackson Public Schools Board of Trustees Meeting February 6, 2024 5:30 p.m.

Errick L. Greene Ed.D., Superintendent

Our Agenda

Call to Order

Ι.

- II. Establishment of Quorum
- III. Adoption of Agenda
- IV. Reading and Approving Minutes
- V. Superintendent's Report
- VI. Public Participation and/or Proposed Policy Issues
- VII. Information Only Items
- VIII. Information/Action Items
- IX. Consent Agenda Items Finance
- X. Consent Agenda Items General
- XI. Consent Agenda Items Personnel
- XII. Consideration to Hold Executive Session
- XIII. Adjourn

JACKSON PUBLIC SCHOOLS

Transforming lives through excellent education



Items I-IV: Ed Sivak, Jr., Board President

I. Call to OrderII. Establishment of a QuorumIII.Adoption of the AgendaIV.Reading and Approving Minutes







TheUpshot

See How Your School District Is Recovering From the Pandemic

By Francesca Paris Feb. 1, 2024

Elementary and middle-school students are recovering from pandemic learning losses, according to a new study by researchers at Stanford and Harvard.

But there are huge differences across the country. Some school districts are testing better than in 2019. Many more are still worse off. (Read our full analysis here.)

This tool includes math test scores for public school districts from 41 states. Several states — New York among them — are excluded because of low test participation rates or insufficient public data.

Other states, including Texas and Florida, have data only through 2022 because of changes to their state tests. Each circle represents a year of testing; there was no testing in the spring of 2020 and incomplete testing in 2021.

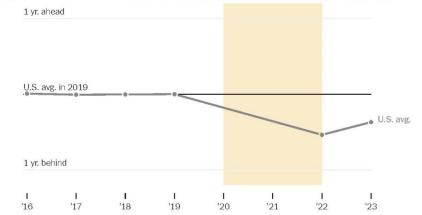
Look up a district

Choose a district. You can scroll or type.

Select a district

Math test scores, 3rd grade through 8th

COVID



Note: "Covid" signifies the school years most affected by the pandemic. The U.S. average is based on districts in states with available 2023 data. State and district results are reported relative to that average. Source: The Educational Opportunity Project at Stanford University, and the Center for Education Policy Research at Harvard University

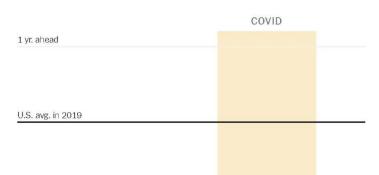
By linking state test results with the results of a federal exam, the National Assessment of Educational Progress, the researchers' method allows for comparisons across states.

Compare districts

Choose one or more districts. You can scroll or type.

Select districts

Math test scores, 3rd grade through 8th





1/6



Transforming lives through excellent education

Strategic Plan Timeline

Presented by: William M. Merritt, IV, Ed.D. Chief of Staff

EXCELLENCE FOR ALL:

THE **STRATEGIC PLAN** FOR EDUCATING JACKSON SCHOLARS

2019-2024

Strategic Plan Timeline 2024 – 2029

"A strategic plan serves as an essential foundation and roadmap for a district's improvement efforts" Insight Education Group

Thursday, February 21: Stakeholder Engagement Session I

Kirksey Middle School at 5:30 p.m.

- Vision, Mission, Core Values, Commitments
- Data (Milestones)
- Solicit input from Stakeholders on additional Components
- Thursday, April 11: Stakeholder Engagement Session II

Kirksey Middle School at 5:30 p.m. (Tentative)

- Report Stakeholder Feedback
- Finalize Plan

JACKSON

• May: Present the final Plan and prepare for the launch

Strategic Plan

- Internal Engagement Sessions with team members, i.e., Senior Leadership Team and Extended Leadership Team
- Engagement with advisory groups, i.e., student, parent/family, and teacher
- Administration of the Comprehensive Needs Assessment (CNA) – February 12th



Item VI: Public Participation for General Comments and/or Proposed Policy Issues

Item VII: Information Only Items:

- A. Student Board Presentation (Callaway High School) Laketia Marshall-Thomas, Assistant Superintendent,
 High School Division
- B. Benchmark II Data Updates LaToya B. Blackshear, Director of Planning and Evaluation
- C. Enrollment Updates Faith R. Strong, Ph.D., Director of Data Management and Enrollment Services | Office of Data and Accountability
- D. Review of Agreement between Grand Canyon University and the Jackson Public School District (JPSD) William M. Merritt, IV, Ed.D., Chief of Staff





JACKSON PUBLIC SCHOOLS

Implementing the Option of a Late Arrival in Addition to Early Release (Policy IGBA)

Aaliyah Price Callaway High School Student School Board Representative

Attendance Policy

• Minimum School Day (Section I of Policy JBL)

 House Bill 1530 amends Miss. Code Ann. § 37-13-91, known as the Mississippi Compulsory School Attendance Law, to provide that a compulsory-school-age child who is absent more than 37% of the instructional day must be considered absent the entire day. Therefore, for the purposes of determining and reporting attendance, a student must be present for at least sixty-three percent (63%) of the instructional day to be considered present the entire school day.



Early Release Policy

• Early Release (Policy IGBA)

- For early release, students must meet College and Career Readiness benchmarks of 17 in English and 19 in Math on the ACT sub-score OR earn a Silver level on the ACT WorkKeys suite of assessments.
- There are additional requirements for students who do not meet the benchmarks to qualify for early release, excluding those enrolled in credit-bearing work-based learning.



Consider Implementing a Late Arrival in Addition to Early Release

PROS	CONS
Additional time to get to school	Students still late/tardy
Helps with tardiness	Qualified students may not have transportation
Helps with class size	
Assist with raising ADA (Average Daily Attendance)	
Added incentive for responsible students.	



As it Relates to Policy

- A student must be present for at least sixty-three percent (63%) of the instructional day to be considered present the entire school day.
- Early release policy does not state which part the 63% of the instructional day has to be.



Neighboring District

Traditional Diploma and Endorsement Options

irnegie nits	Required Subjects	Additional Requirements
4	English I English II*	 Students should identify an endorsement area prior to
4	Algebra I*	entering 9 th grade Grade Characteristics of the second
3	Biology I*	parental permission
4	1/2 MS Studies	 *MAAP assessments (state tests)
	½ World Geography	required for graduation
	1 World History	 A studies should take a masse math
	1 U.S. History*	quivalent course during senior year
	1/2 Economics	Early dismissal/late arrival
	½ U.S. Government	 For traditional diploma and all
1/2		endorsements, must have met College and Career Readiness Benchmarks (ACT sub score
1/2		17 English and 19 Math) or earned a Silver
1		level on ACT WorkKeys or all of the following
1	½ CCR A	must be met:
-	½ CCR B (Taken in 11 th or 12 th grade	• 2.5 QPA
	A CONTRACTOR IN THE OF THE BROWN	 Passed or met all MAAP assessment (state
1		tests) required for graduation
1		 On track to meet diploma requirements
5 1/2		and passing all courses
24 1/2		Concurrently enrolled in Essentials for
2472		College Math and/or Essentials for College Literacy OR another higher-level math course
		and/or another higher-level English
		Language Arts course OR currently
		enrolled/earned credit for DC Comp I and or
		DC College Algebra

Choice Card Options

~~~~		
Course #	Course Name	
801002	Study Hall – Full Year	
801002	Study Hall – Semester	
000066	Early Dismissal - End of 3rd Period	
000077	Early Dismissal - End of 7th Period	
000088	Late Arrival - Beginning of 2nd Period	
000099	Late Arrival – Beginning of 6th Period	



### **Neighboring District**

#### **Student Schedule**

Period(s)	Course Name	<b>Teacher Name</b>	Term
01	Senior Dismissal S1		S1
01	Senior Dismissal S2		S2
02	Chamber Choir I		AY
03	Algebra III CCR		AY
04	Senior Dismissal S1		S1
04	Senior Dismissal S2		S2
05	Senior Dismissal S1		S1
05	Economics		S2
06	English IV		AY
07	Humanities I		AY
08	Senior Dismissal S1		S1
08	Senior Dismissal S2		S2



#### **Recommended Revision**

#### • Early Release (Policy IGBA)

 Consider revising the current policy to include the option of late arrival for students.



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# JACKSON PUBLIC SCHOOLS

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### 2024 Benchmark 2 Results

LaToya Blackshear Director of Planning and Evaluations

Jackson Public Schools - Jackson, MS February 6, 2024



## JPS Vision and Mission

Our *vision* is to prepare scholars to achieve globally, to contribute locally, and to be fulfilled individually.

Our **mission** is to develop scholars through world-class learning experiences to attain an exceptional knowledge base, critical and relevant skill sets, and the necessary dispositions for great success.



# JPS Core Values

At Jackson Public Schools, we believe in the importance of the following core values:

- ・ <mark>Equity</mark>
- Excellence
- Growth mindset
- Relationships
- Relevance
- Positive and Respectful Cultures



### **Session Goals**

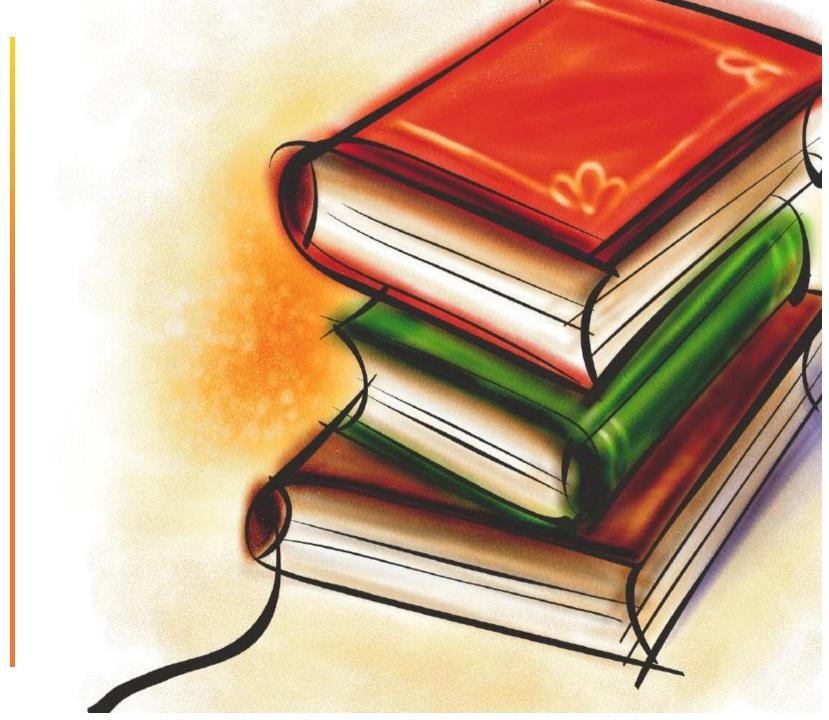
- Present a summary of Benchmark 2 results.
   O Analyze our current level of proficiency.
  - Examine proficiency for the current year against the prior year's Benchmark 2.
  - Compare Benchmark 2 to the overall state assessment from the previous year.
- Highlight schools showcasing the most significant improvement rates.
- Define the subsequent actions based on performance data.





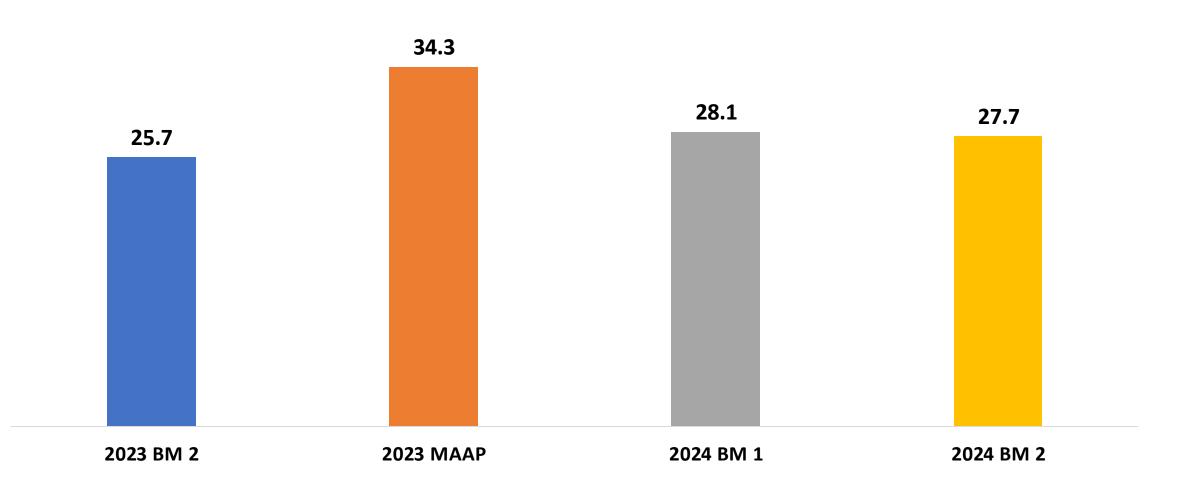


# JACKSON PUBLIC SCHOOLS ELA Proficiency



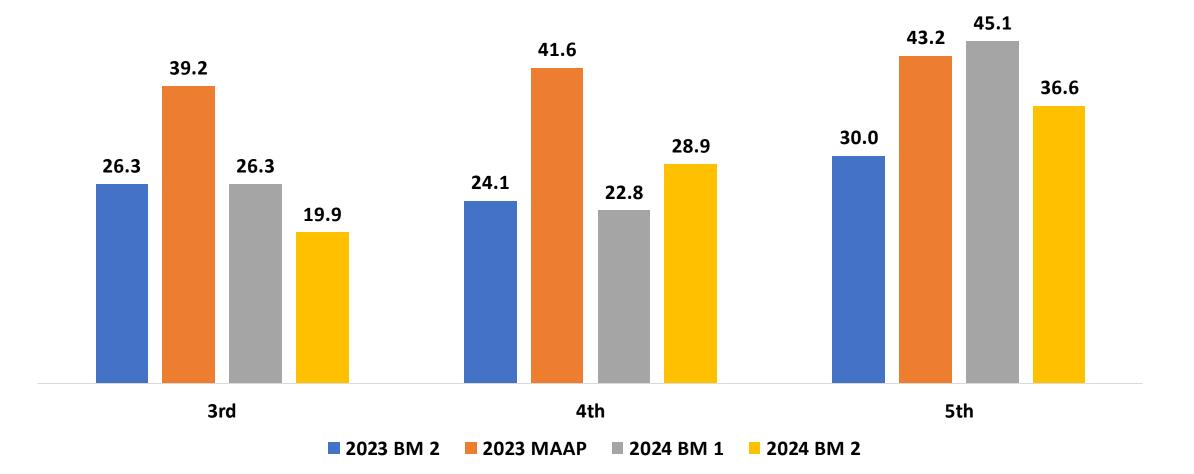


### **Overall (ELA) Proficiency 2022 – 2024** Benchmark Assessment Results



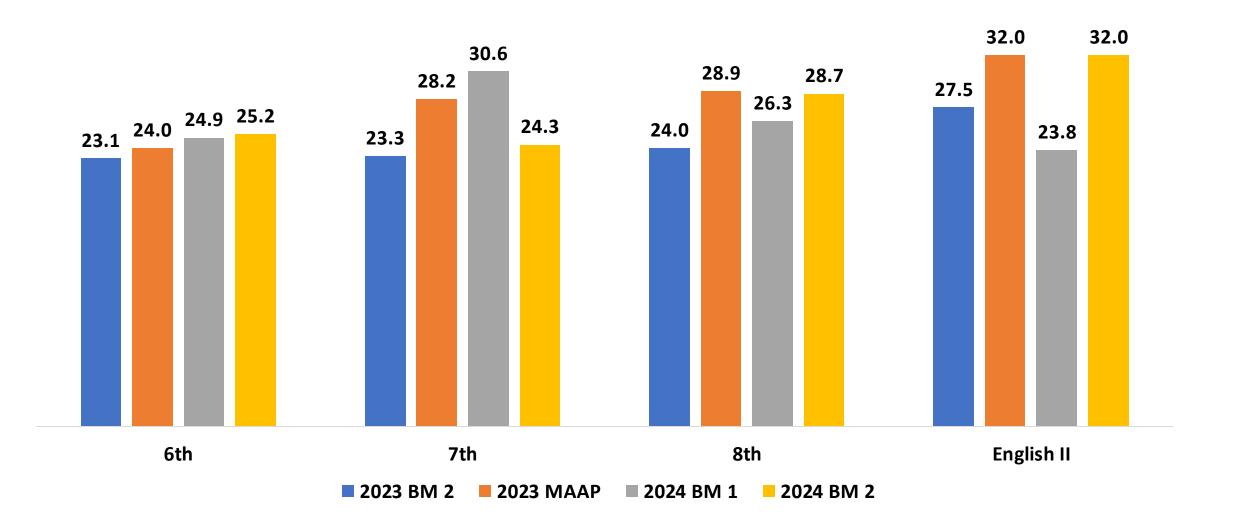


#### ELEMENTARY Benchmark (ELA) 2022 – 2024

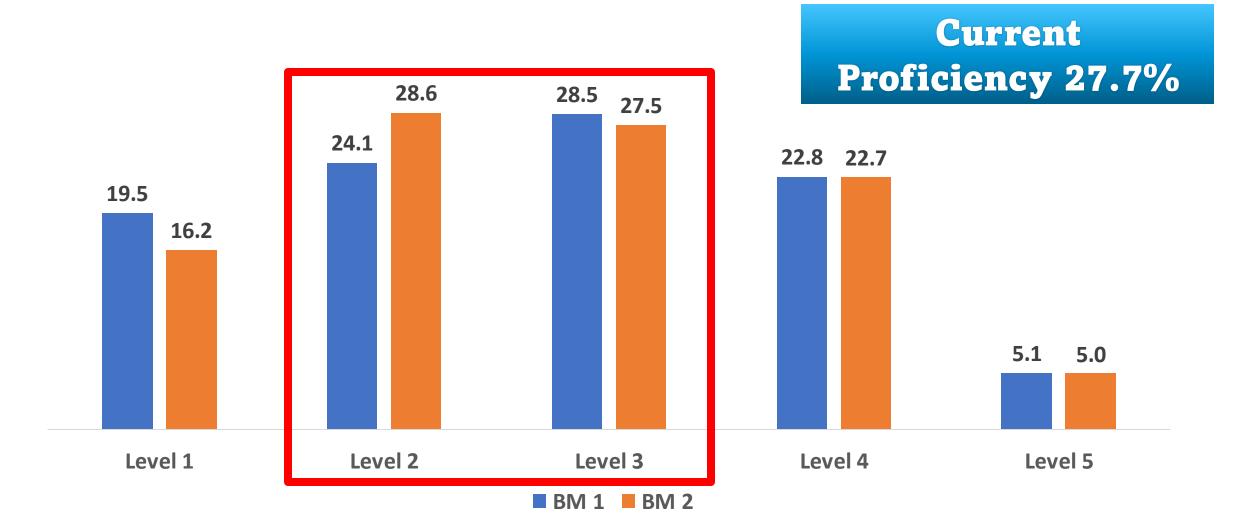




#### SECONDARY Benchmark (ELA) 2022 – 2024



## ELA Performance Levels 1 - 5

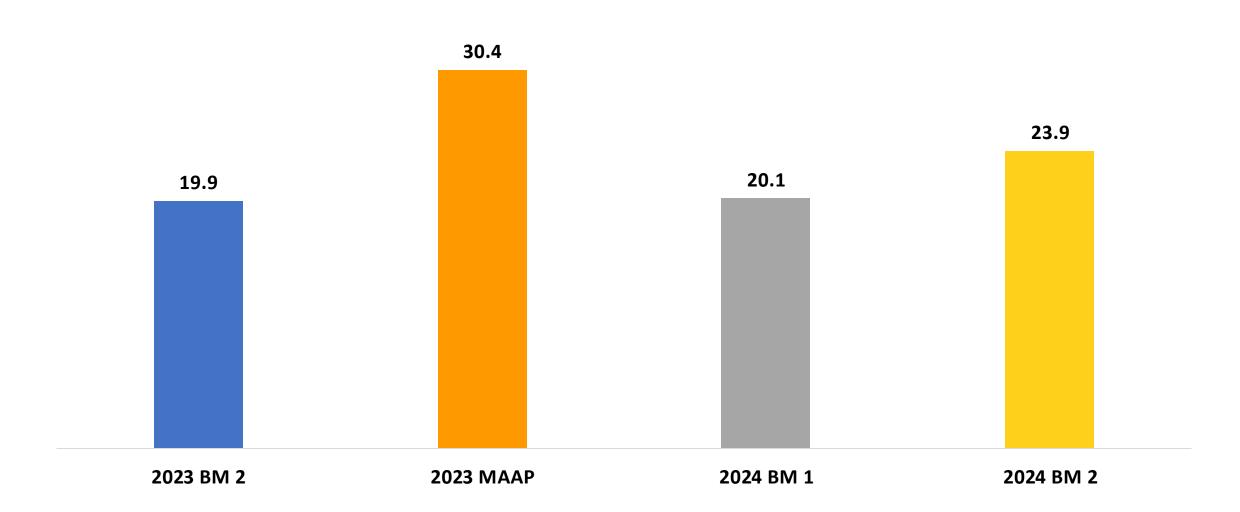


## PROFICIENCY



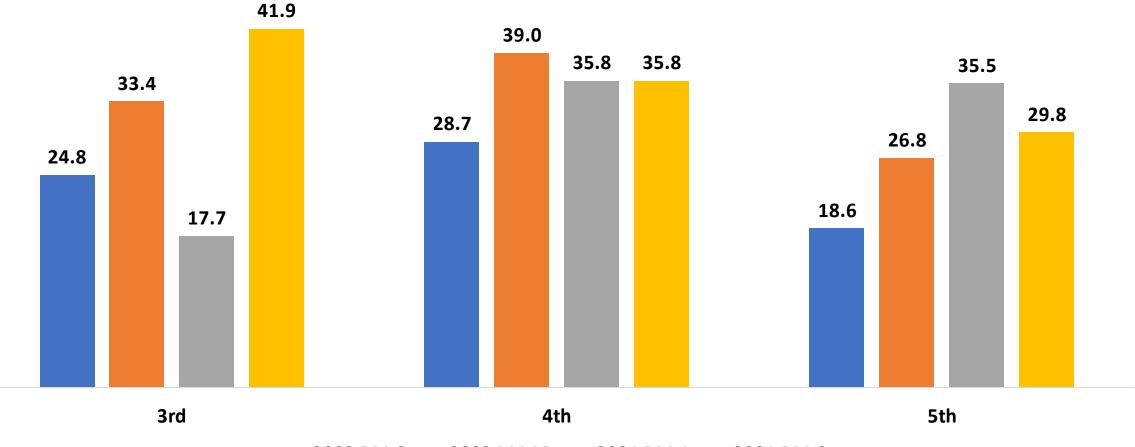


## **Overall (Math) Proficiency 2022 – 2024**





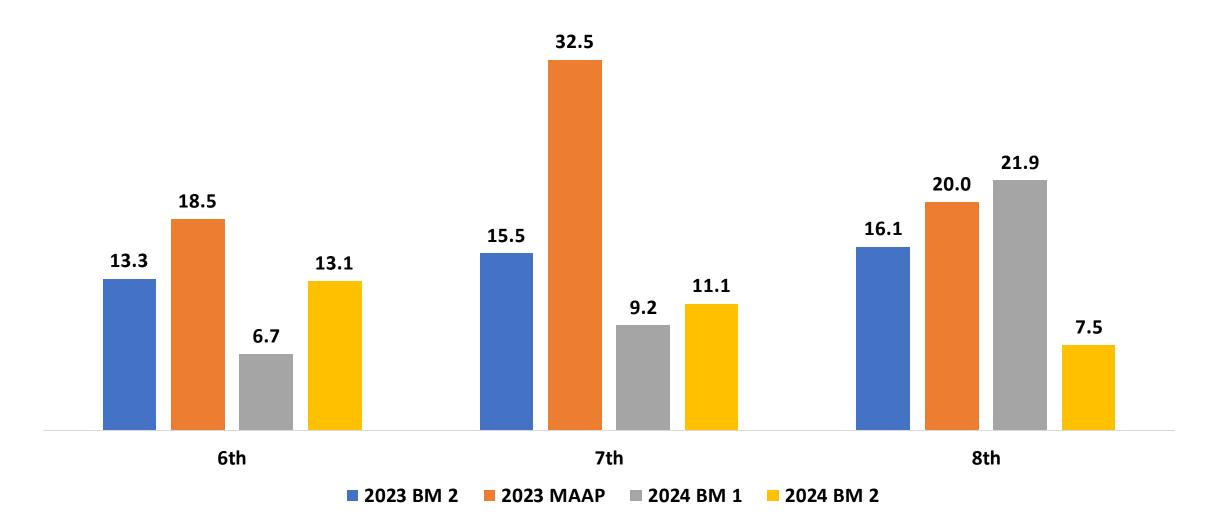
## Elementary Benchmark (Math) 2022 – 2024



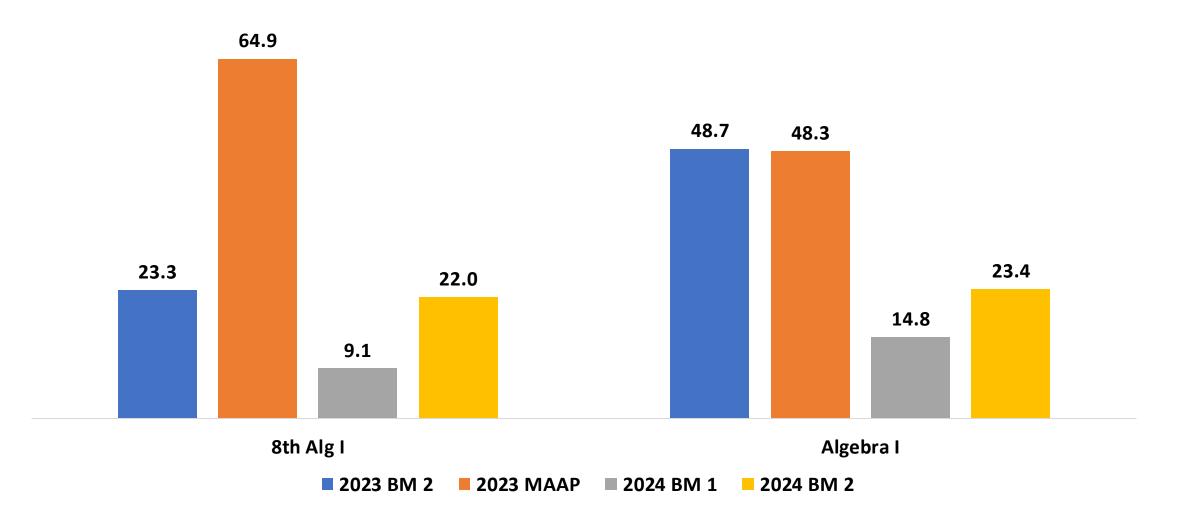
2023 BM 2 2023 MAAP 2024 BM 1 2024 BM 2



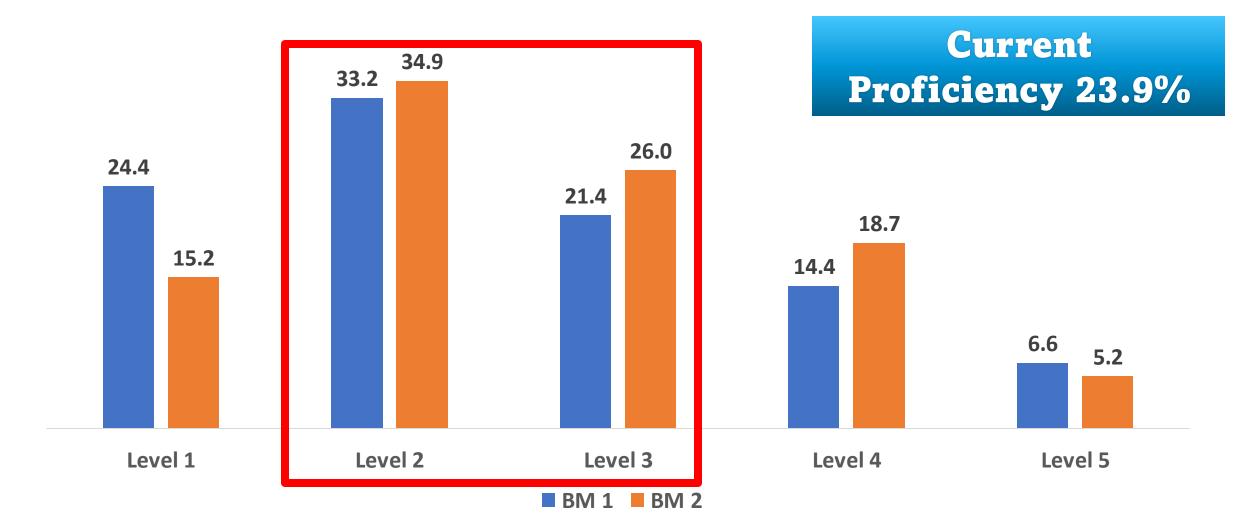
## Secondary Benchmark (MATH) 2022 – 2024



## Secondary Benchmark (MATH) 2022 – 2024



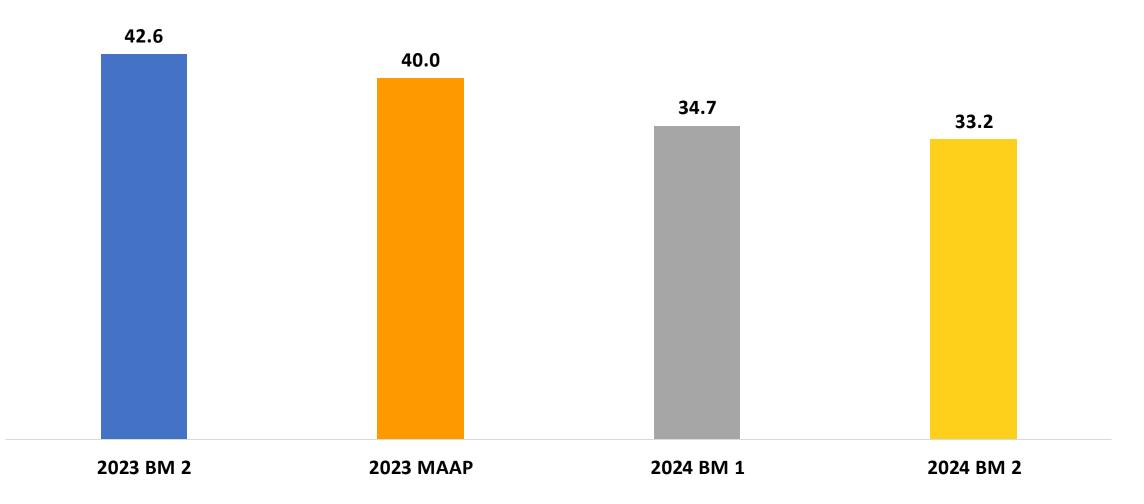
## **Mathematics Performance Levels 1-5**





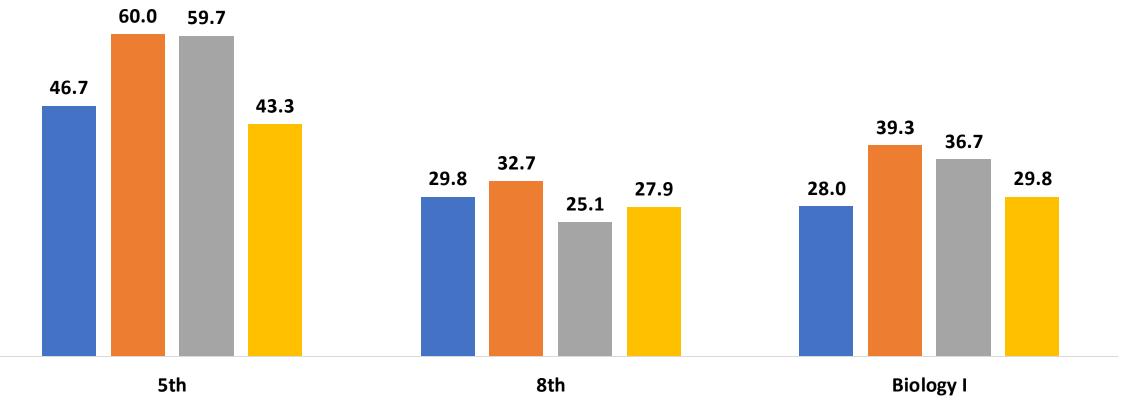


## **Overall Benchmark (Science) 2022 – 2024**



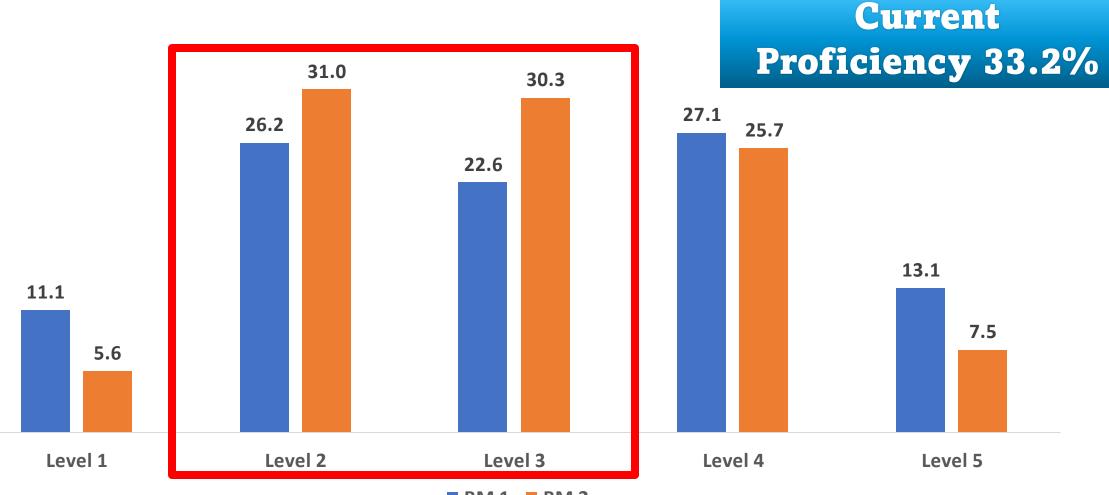


## **BENCHMARK (SCIENCE) 2022 – 2024**



2023 BM 2 2023 MAAP 2024 BM 1 2024 BM 2

## **Science Performance Levels 1-5**



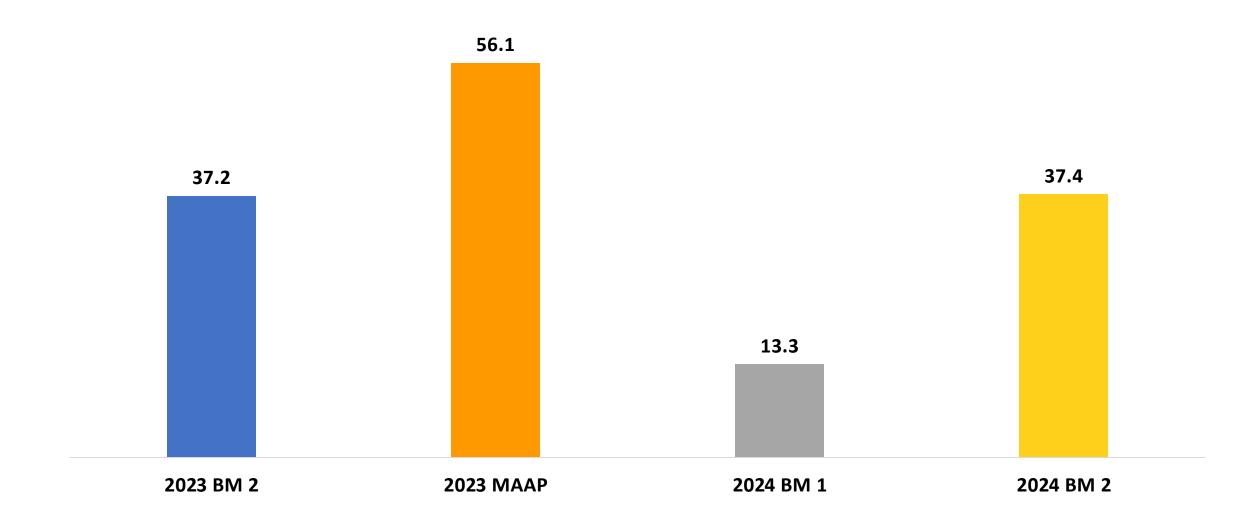
BM 1 BM 2

## **US History Data**

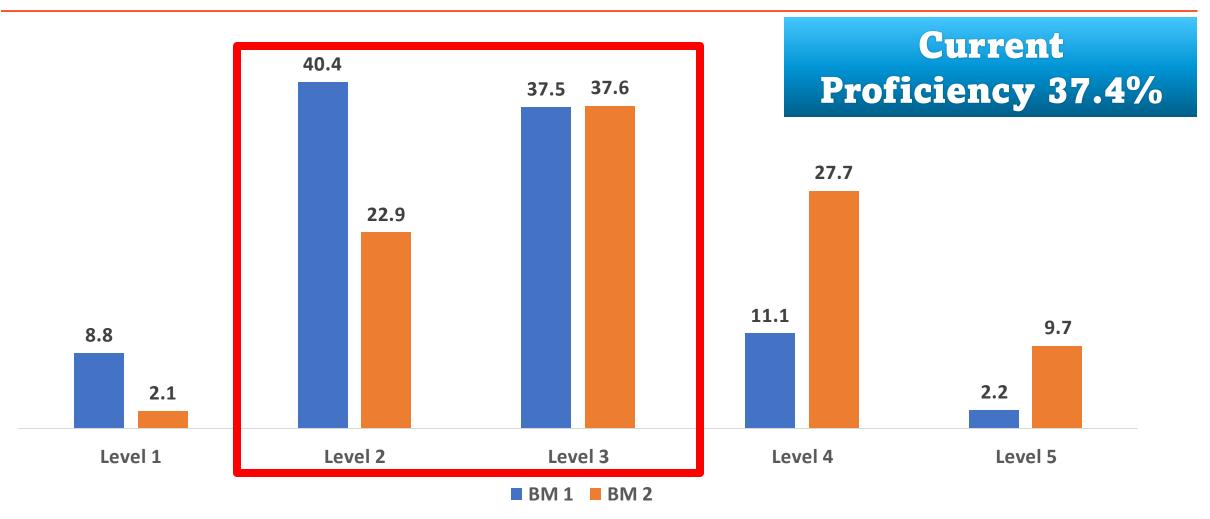




### US HISTORY PROFICIENCY 2022 – 2024



## **US History Performance Levels 1 - 5**







Let's Spotlight Our Schools Road to Success



### Benchmark 2 ENGLISH Overall Proficiency Rates BM 2 vs BM 2

Overall – ENGLISH Proficient and Advanced (PL 4 & 5) with Rate of Change									
School	2024 BM 2	Rate of Change	School	2024 BM 2	Rate of Change				
Wells Apac School	88.2	20.6	Smith Elementary School	15.0	9.3				
McWillie Elementary School	74.2	15.0	Walton Elementary School	19.2	8.1				
Kirksey Middle School	31.3	12.1	Blackburn Middle School	17.1	7.6				
Jim Hill High School	38.4	11.4	Casey Elementary School	51.4	7.2				
Northwest Middle School	72.9	11.1	Chastain Middle School	23.7	7.2				
Boyd Elementary School	19.4	10.9	Green Elementary School	37.1	6.7				
Callaway High School	38.5	10.8	Isable Elementary School	20.8	6.2				
Sykes Elementary School	24.8	10.5	Clausell Elementary School	32.4	6.0				
Obama Elementary School	72.6	10.0	North Jackson Elementary School	31.9	5.9				
Spann Elementary School	28.8	9.9	Murrah High School	43.4	5.8				



### Benchmark 2 MATH Overall Proficiency Rates BM 2 vs BM 2

Overall – MATH Proficient and Advanced (PL 4 & 5) with Rate of Change								
School	2024 BM 2	Rate of Change	School	2024 BM 2	Rate of Change			
Obama Elementary School	82.2	35.2	Clausell Elementary School	41.0	20.0			
Casey Elementary School	62.9	31.1	Oak Forest Elementary School	35.7	18.6			
Isable Elementary School	34.0	28.3	Johnson Elementary School	30.3	17.8			
McWillie Elementary School	75.8	27.9	Green Elementary School	51.4	17.3			
Pecan Park Elementary School	34.9	24.7	Callaway High School	27.9	14.5			
Wells Apac School	73.5	23.5	Galloway Elementary School	29.2	13.9			
Walton Elementary School	41.3	23.5	Shirley Elementary School	34.8	12.3			
North Jackson Elementary School	48.2	22.8	Spann Elementary School	37.7	11.3			
Lake Elementary School	52.7	22.1	Dawson Elementary School	43.0	10.8			
Smith Elementary School	30.6	21.9	Sykes Elementary School	22.1	10.3			
Boyd Elementary School	32.7	20.6	Wilkins Elementary School					



### Benchmark 2 SCIENCE Overall Proficiency Rates BM 2 vs BM 2

Overall – SCIENCE Proficient and Advanced (PL 4 & 5) with Rate of Change									
School	2024 BM 2	Rate of Change	School	2024 BM 2	Rate of Change				
McWillie Elementary School	76.5	26.5	Wingfield High School	23.0	9.2				
Oak Forest Elementary School	50.0	26.0	Blackburn Middle School	26.4	7.8				
Smith Elementary School	39.3	23.1	Powell Middle School	26.6	7.7				
Dawson Elementary School	80.0	20.9	Kirksey Middle School	38.9	5.6				
Marshall Elementary School	30.4	19.0	Chastain Middle School	32.3	4.8				
Callaway High School	43.5	18.3	Jim Hill High School	33.9	4.2				
Lake Elementary School	77.8	17.8	Wells Apac School	94.1	4.1				
Boyd Elementary School	44.4	17.5	Walton Elementary School	33.3	3.7				
Isable Elementary School	41.2	16.2	Bailey Middle APAC	68.8	3.6				
Obama Elementary School	83.0	14.2	Timberlawn Elementary School	40.8	2.6				
Sykes Elementary School	41.7	14.0	John Hopkins Elementary School	59.0	2.5				



### Benchmark 2 US HISTORY Overall Proficiency Rates BM 2 vs BM 2

<b>Overall – History Proficient and Advanced (PL 4 &amp; 5) with Rate of Change</b>									
School	2024 BM 2	Rate of Change	School	2024 BM 2	Rate of Change				
Forest Hill High School	33.8	13.6							
Jim Hill High School	41.1	7.8							
Wingfield High School	27.8	3.4							
Callaway High School	42.4	-0.2							
Provine High School	23.0	-4.3							
Murrah High School	48.2	-6.9							
Lanier High School	34.7	-12.5							



## **NEXT STEPS**

- Ensure adequate time for diagnosing, practicing, and re-evaluating the standards to achieve mastery.
- Offer targeted professional development sessions for teachers facing challenges, concentrating on enhancing instructional strategies.
- Closely monitor the progress of the district's lowest-performing students to ensure the advancement of all scholars.
- Establish dedicated time during data meetings to discuss strategies tailored to address the unique needs of different student subgroups.
- Encourage the teacher to allow students to take the time to discuss errors ("Chat the Error") as a means to enhance their understanding of standards or assessment items.

## **NEXT STEPS**

- Conduct professional development sessions aimed at aligning assessment, teaching, and curriculum for teachers to enhance their instructional practices
  - Is the assessment item aligned with the learning standards and objectives?
  - What part of the standard does this assessment item address?
  - What instructional strategies will ensure mastery of the item/standard?
  - How well do the instructional strategies align with the assessment item used in the classroom?
  - What misconceptions should we anticipate based on the distractors?
  - Is the overall assessment, instructional strategies, and difficulty level consistent with MDE's text complexity and blueprint guidelines?

## **NEXT STEPS**

- Strengthen the focus on grades K 2 to improve performance in grade 3 and beyond.
  - $\circ$  Emphasize Kindergarten students should be reading proficiently by February.
  - Students in grades 1 5 should achieve fluency in addition and subtraction before entering 3rd grade
  - Implement a district-wide emphasis on fluency, encompassing addition, subtraction, multiplication, and division
- Continue providing ELS platform training to strength the use of the platform and understanding the reports.

## Thank you





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Transforming lives through excellent education

# **Enrollment Updates**

## February 6, 2024 Office of Enrollment Services

## Vision, Mission & Core Values

### Vision

At Jackson Public Schools, we prepare scholars to achieve globally, to contribute locally, and to be fulfilled individually.

#### Mission

At Jackson Public Schools, we develop scholars through world-class learning experiences to attain an exceptional knowledge base, critical and relevant skill set, and the necessary disposition for great success.

#### **Core Values**

Equity, Excellence, and Relationships



### **Goals of the Presentation**

Discuss enrollment data from ten years ago to the present based on Month 1 enrollment

Discuss what contributed to the increase in PreK enrollment

Identify which division saw the most significant decline in enrollment

Discuss enrollment of students transferring from JPS to Charter and Charter to JPS

Compare the beginning-of-year (BOY) and end-of-year (EOY) data



### **Significance of Month 1**

Official enrollment counts are based on students enrolled in the district before October 1st and reported to MDE during the Month 1 transmission.

Month 1 (August & September) *MSIS Ownership

District Funding for the upcoming year



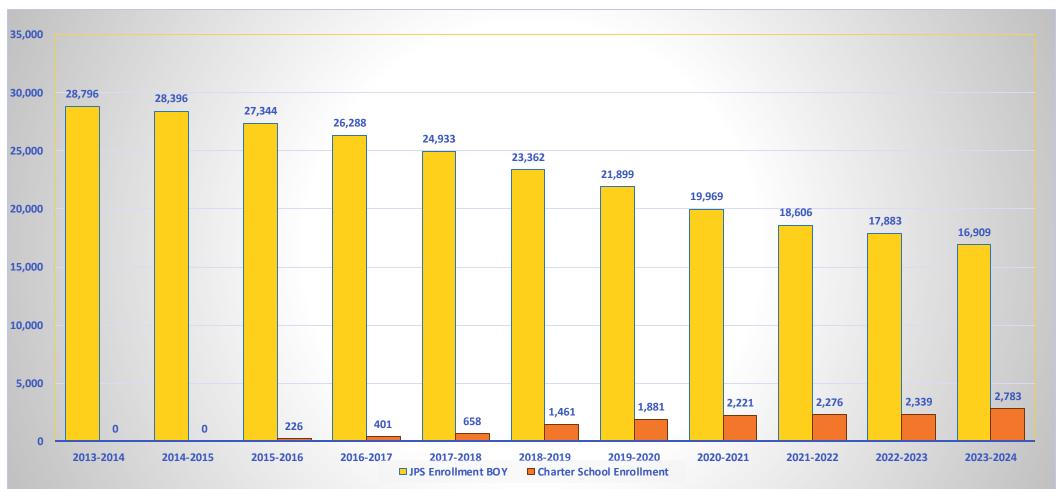


## Month 1 Enrollment Trends Over The Past 10 Years

-		-									
Division	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Pre-K	695	668	678	662	663	572	611	432	743	827	838
Elementary (Less Pre-K)	14,353	14,285	13,573	13,144	12,581	11,551	10,544	9,156	8,574	8,002	7,453
Middle	6,527	6,294	6,019	5,731	5,250	4,976	4,786	4,528	3,923	3,748	3,442
High	7,916	7,817	7,752	7,413	7,102	<mark>6,8</mark> 35	<mark>6,56</mark> 9	6,285	6,109	6,133	6,014
Total Month 1 Less Pre-K	28,796	28,396	27,344	26,288	24,933	23,362	21,899	19,969	18,606	17,883	16,909
Total Enrollment End of Year, Less Pre-K	28,347	28,147	27,138	26,198	24,756	23,178	21,751	20,135	18,917	17,929	
BOY and EOY Comparison	-449	-249	-206	-90	-177	-184	-148	166	311	46	

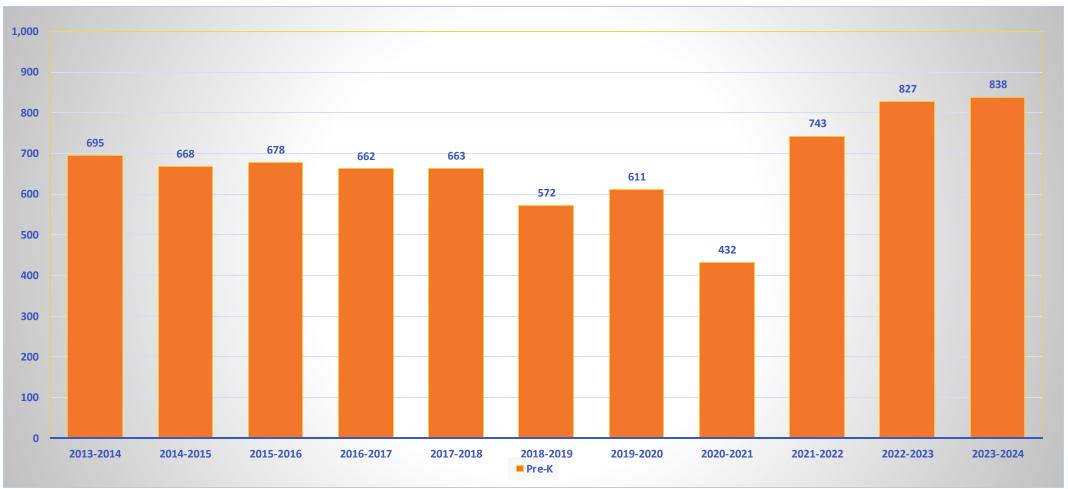


### **Month 1 Enrollment Comparison**



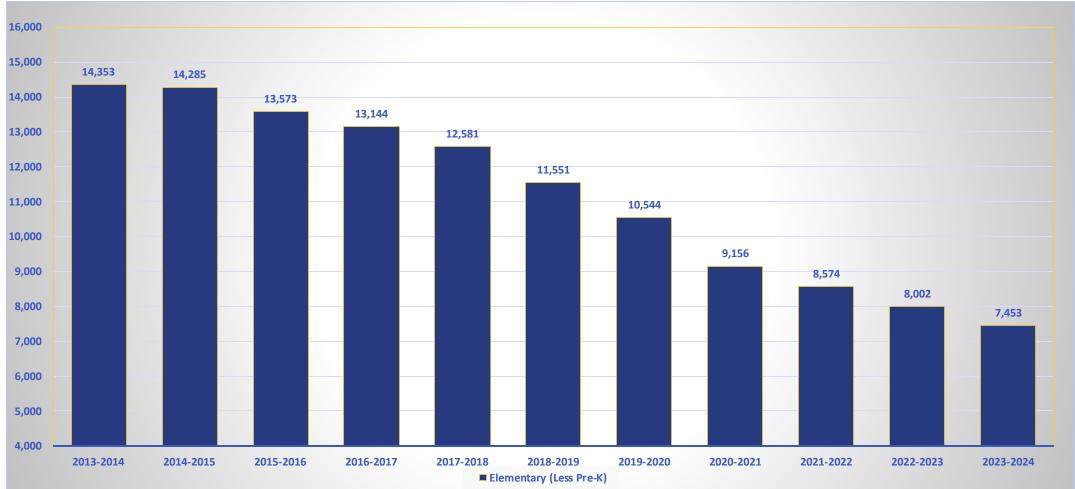


## **PreK Enrollment**





## **Elementary Division**







#### Elementary Team 1 Enrollment Trends Over The Past 5 Years

Schools	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	5 Year Average Change Per Year
Barack Obama	229	225	214	239	288	12%
Bates	325	455	465	433	451	25%
Boyd	455	469	475	414	348	-21%
Casey	383	337	313	281	260	-25%
Galloway	416	334	329	339	319	-19%
Isable	360	313	298	267	234	-25%
Johnson	379	312	354	290	292	-17%
Marshall	321	235	207	203	171	-30%
McWillie	410	325	360	388	403	-2%
North Jackson	478	433	424	392	334	-29%
Oak Forest	394	329	326	318	308	-17%
Pecan Park	410	507	488	467	337	-15%
Smith	288	268	246	229	240	-10%
Spann	483	456	433	404	397	-17%
Walton	319	261	371	373	350	6%
Wells APAC	155	108	72	34	32	-25%



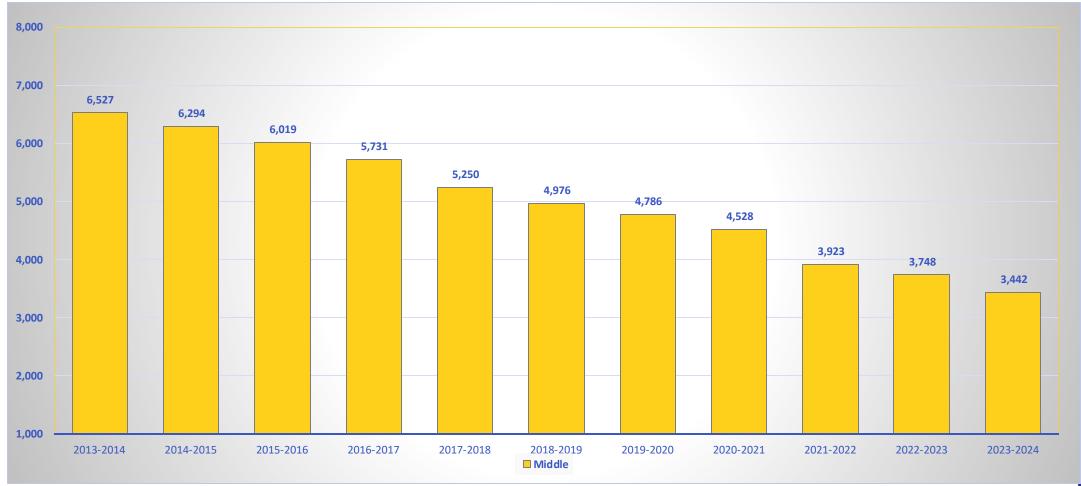


#### Elementary Team 2 Enrollment Trends Over The Past 5 Years

Schools	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	5 Year Average Change Per Year
Clausell	296	276	240	232	245	-10%
Dawson	277	242	200	193	19 <b>8</b>	-16%
Green	345	287	293	272	316	-6%
John Hopkins	359	319	306	282	294	-13%
Key	273	244	243	202	202	-14%
Lake	315	242	247	253	224	-18%
Lester	224	180	191	194	177	-9%
McLeod	484	432	434	382	380	-21%
Raines	267	266	244	221	215	-10%
Shirley	249	215	200	172	263	3%
Sykes	347	290	304	336	328	-4%
Timberlawn	489	446	421	349	329	-32%
Van Winkle	330	65	199	217	259	-14%
Wilkins	407	375	397	324	313	-19%



## **Middle School Division**





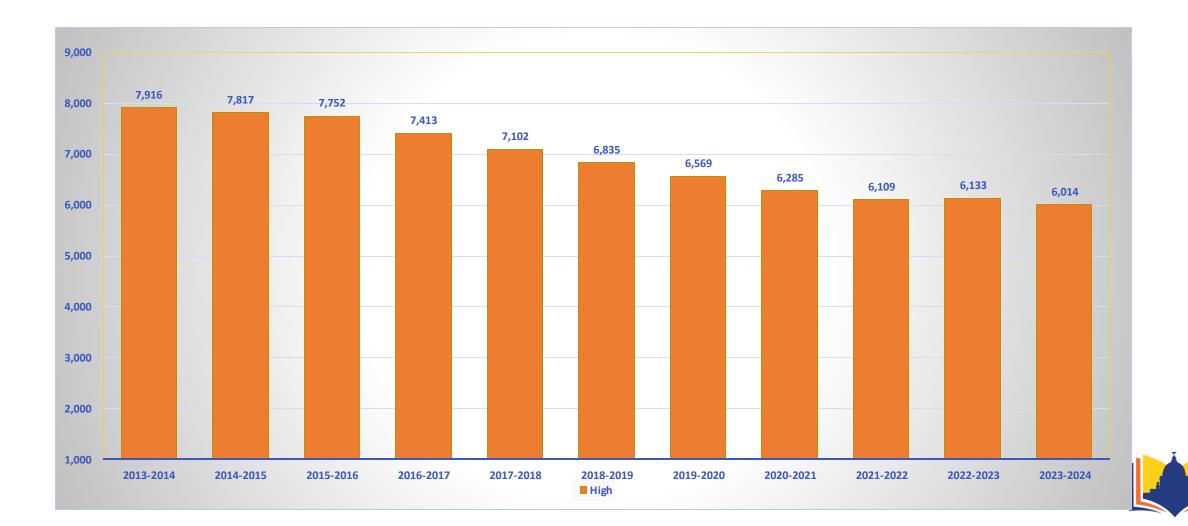


### Middle School Enrollment Trends Over The Past 5 Years

Schools	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	5 Year Average Change Per Year
Bailey APAC	374	369	312	247	263	-22%
Blackburn	358	655	628	612	495	27%
Cardozo	410	754	638	634	579	34%
Chastain	634	594	533	509	491	-29%
Kirksey	292	285	241	249	245	-9%
Northwest IB	304	300	238	206	217	-17%
Peeples	388	355	316	301	295	-19%
Powell	435	417	342	326	391	-9%
Whitten	383	394	346	344	315	-14%



### **High School Division**





#### High School Enrollment Trends Over The Past 5 Years

Schools	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	5 Year Average Change Per Year
Callaway High	955	<mark>9</mark> 51	917	931	967	2%
Forest Hill High	1,018	953	975	992	952	-13%
Jim Hill High	903	943	889	910	877	-5%
Lanier J/S High	581	577	582	613	889	62%
Murrah High	1,389	1,368	1,377	1,336	1,270	-24%
Provine High	931	870	786	775	755	-35%
Wingfield High	711	705	647	621	582	-26%

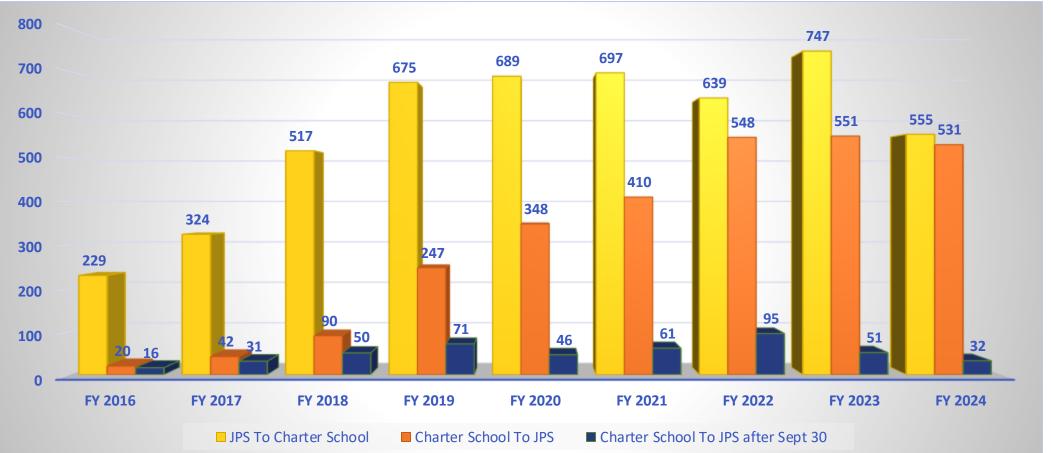


### **Transfers to Charter Schools**

	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24
JPS To Charter School	229	324	517	675	689	697	639	747	555
Charter School To JPS	20	42	90	247	348	410	548	551	531
Charter School To JPS High	0	0	0	58	148	279	317	294	317
Charter School To JPS Middle	0	15	53	117	134	63	122	136	105
Charter School To JPS Elementary	20	27	37	72	66	68	109	121	109
Charter School To JPS after Sept 30	16	31	50	71	46	61	95	51	32

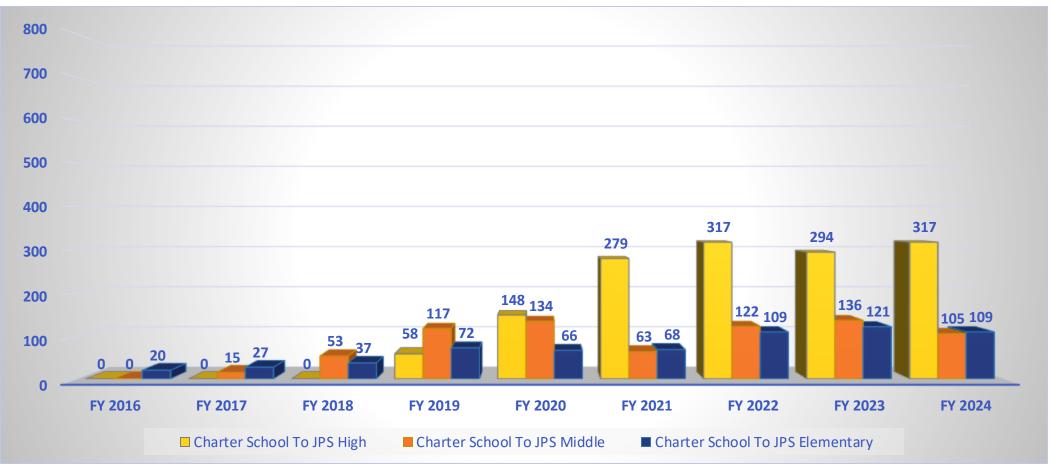


### **Charter Transfer Trends**



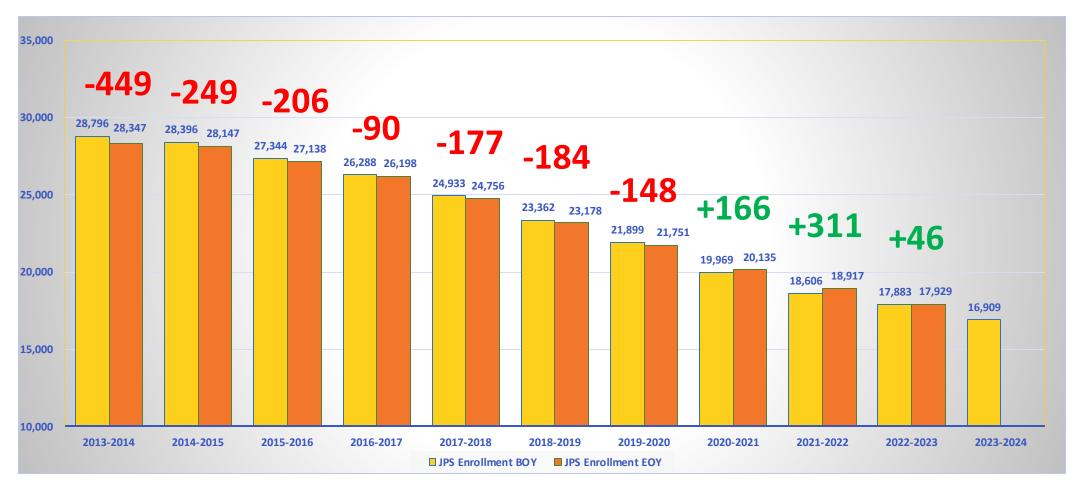


### **Charter to JPS by Division**





#### **End of Year Comparison to Month 1**





### **Enrollment Takeaways**

Over the past 10 years, JPS has seen a significant decline in enrollment.
 41% (11,887 students)

There has been an increase in Pre-K enrollment due to the District being awarded the Early Learning Collaborative Grant in 2021-2022.

Significant Decrease: Elementary Division - 48% decline (6,900 students)

Charter to JPS Enrollment – High School Division (No Charter Schools for 9-12)

BOY/EOY Comparison (Average enrollment change -98 students)



#### **Item VII: Information Only Items:**

- A. Student Board Presentation (Callaway High School) Laketia Marshall-Thomas, Assistant Superintendent,
   High School Division
- B. Benchmark II Data Updates LaToya B. Blackshear, Director of Planning and Evaluation
- C. Enrollment Updates Faith R. Strong, Ph.D., Director of Data Management and Enrollment Services | Office of Data and Accountability
- D. Review of Agreement between Grand Canyon University and the Jackson Public School District (JPSD) William M. Merritt, IV, Ed.D., Chief of Staff



## **Item VIII: Information/Action Items:**

- A. Approval of Agreement between Jackson State University (JSU) School of Social Work and the Jackson Public School District (JPSD) William M. Merritt, IV, Ed.D., Chief of Staff
- B. Approval of Agreement between MSD of Decatur Township (Leaders Connect) and the Jackson Public School District (JPSD) William M. Merritt, IV, Ed.D., Chief of Staff
- C. Approval of RFP Rebid 2023-15 (11-14-23) between Edmentum and the Jackson Public School District (JPSD) for Middle School Math Tutorials -Outcome Based Contracting - Chinelo Bosah Evans, Ed.D., Assistant Superintendent | Middle School Division
- D. Approval of the 16th Section Assignment and Assumption between Jackson Public School District, Battlefield Properties, LLC and Jackson Resource Center Earl Burke, Chief Operations Officer
- E. Approval of Emergency Closure of Schools and District Offices Due to Winter Weather, State of Emergency, and of Providing Administrative Leave with Pay for All Employees Earl Burke, Chief Operations Officer



#### **Item IX:** Consent Agenda Items – Finance: Earl Burke, Chief Operations Officer

- A. Approval to Accept Donations from Various Donors
- B. Approval of Various Disbursements from Accounts Payable and Activity Funds



### **Item X:** Consent Agenda Items – General

A. Approval of Various Policies for Amendment: BBBCB – School Board Member Visits to Schools, GADE – Sick Days, and GBEL – Computer Usage: Data and Security - Larrissa C. Harris, General Counsel



## Item XI: Consent Agenda Items – Personnel

#### A. Approval of Personnel Matters (Saundra Lyons)



# **Item XII-XIII:** Consideration to Hold an Executive Session & Adjournment

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